

RICHARD W. TAYLOR
Professor of Finance

- Education:** B.S., Arkansas State University, May, 1965
M.B.A., University of Arkansas-Fayetteville, June, 1966
Ph.D., Louisiana Tech University, August, 1976
Additional graduate study at the University of South Carolina (1971)
Ph.D. Major: Economics *Minors:* Finance and Labor Economics
- Employment:** Arkansas State University, Professor of Finance, 1984-present
Southeast Missouri State University, Associate Professor of Accounting and Finance 1974-1984
Louisiana College, Assistant Professor of Business Administration, 1973-1974
Louisiana Tech University, Teaching Assistant, 1972-1972
Three Rivers Community College, Instructor in Business, 1971-1972
Centenary College of Louisiana, Instructor in Economics, 1970-1970
Louisiana State University in Shreveport, Instructor in Business Administration, 1968-1971
Westark Community College, Instructor in Business Administration, 1966-1968
- Courses Taught:** Principles of Microeconomics, Principles of Macroeconomics, Macroeconomic Theory, Money and Banking, American Economic Development, Economic Issues, Public Finance, Labor Economics, Business Statistics, Business Math, Business Law, Managerial Accounting, International Financial Management, Business Finance, Financial Management (graduate), Seminar in Finance (graduate), Investments, Financial Markets and Institutions, Capital Management, Financial Risk Management, and Managerial Finance.
- Professional Designations:** Chartered Financial Analyst (1983)
(*I completed the CFA program in the minimum time of three years.*)
- Publications:** Books

Theory and Problems of Investments. Coauthor with Jack Clark Francis, 2nd edition, New York: McGraw-Hill, 2000.

Instructor's Manual, Investments: Analysis and Management. Coauthor

with Jack Francis, 5th edition, New York: McGraw-Hill, 1991.

Coauthor, “Investment Analysis with Hand-Held Calculators,” in Management of Investments, 3rd edition, McGraw-Hill, 1993, pp. B1-B10.

Coauthor, “Investment Analysis with Hand-Held Calculators,” in Investments: Analysis and Management, 5th edition, McGraw-Hill, 1991, pp. A20-A27.

Journals

Coauthors, “A Note on the U.S. Unemployment Rate and Unionization,” The Southern Business & Economic Journal, Fall 2013, Volume 36, Number 1, pp. 27-33.

Coauthors, “Economic Policy and the Current U.S. Recovery,” Journal of Business Administration Online, Fall 2012, Vol. 11 No. 2.

Coauthor, “Asset Allocation and 40(k) Investing,” Journal of Applied Financial Research, Spring 2012, pp. 46 – 54.

Coauthors, “The Stability of the U.S. Economy,” Journal of Business Administration Online, Fall 2011.

“Business Finance and Financial Calculators,” Journal of Business Administration Online, Fall 2010.

Calculator,”
“Discrete Probability Analysis with the BAI Plus Professional
Journal of Financial Education, Winter 2005, pp. 100 – 106.

Risk,”
pp. 80 –
Coauthors, “What Long-Term Equity Investors Should Know About
The Journal of Accounting and Finance Research, Winter 2004,
93.

Distribution:
Winter 2003,
“Calculating the Standard Deviation for a Discrete Probability
A Note,” The Journal of Accounting and Finance Research,
pp. 27-30.

“Sustainable Growth Modeling With A Financial Calculator,” The Journal of Accounting and Finance Research, Summer 2002, pp. 81-84.

Journal

Coauthor. "Common Stock Valuation: A Pedagogical Note," The Journal of Accounting and Finance Research, Winter II, 2001, pp. 41-45.

"The Molodovsky Model and Market Valuation," The Journal of Accounting and Finance Research, Winter, 2001, pp. 1 - 5.

Coauthor. "On the Risk of Stocks in the Long Run: A Note," Financial Analysts Journal, March/April 1996, pp. 69-71.

Coauthor. "The Present Value of a Growing Annuity: A Geometric Mean Approach," Journal of Economics and Finance, Spring 1991, pp. 105-110.

"A Three-Phase Quarterly Earning Model," Financial Analysts Journal, September/October 1989, p. 79

"Growth Stock Valuation: A Tax Note," Midsouth Journal of Economics and Finance Volume 13, Number 1, Spring 1989, pp. 51-55.

"Bond Duration With Geometric Mean Returns," Financial Analysts Journal, January/February 1989, pp. 77-80.

"A Three-Phase Quarterly Dividend Discount Model," Financial Analysts Journal, September/October 1988, pp. 79-80.

"The Valuation of Semiannual Bonds Between Interest Payment Dates," The Financial Review, August 1988, pp. 365-368.

"Bond Duration Analysis: A Pedagogical Note," Financial Analysts Journal, July/August 1987, pp. 71-72.

"Option Valuation for Alternative Instruments with the Black-Scholes Model: A Pedagogical Note," Journal of Financial Education, Fall 1987, pp. 73-77.

"Future Value of a Growing Annuity: A Note," Journal of Financial Education, Fall 1986, pp.17-21.

"Making Life Easy: Bond Analysis and DDM on the PC," The Journal of Portfolio Management, Fall 1985, pp. 54-57.

"Portfolio Management with Hand-held Calculators," The Journal of Portfolio Management, Summer 1984, pp. 27-31.

Proceedings

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- Coauthor, "Paying For Government Expenditures—Some Guidelines," Proceedings of the International Academy of Business and Public Administration, 2011.
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- Coauthor, "Keynes and The Keynesians: Some Historical Notes," Proceedings of the International Academy of Business and Public Administration, October 2009, pp. 848-853.
- Coauthor, "401K Investing with the Three-Asset Model," Proceedings of the International Conference on Learning and Administration in Higher Education, May 2009, pp. 1–10.
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- Coauthor, "Some Notes on the Stability of the Post WWII U.S. Economy," Proceedings of the International Conference on Learning and Administration in Higher Education, May 2009, pp. 230-237.
- Coauthor, "Macroeconomic Policy From the Perspective of Two Basic Economics Textbooks," Proceedings of the International Academy of Business and Public Administration, October 2008, pp. 1160-1164.
- Coauthor, "A Note On International Diversification," Proceeding of the Academy of Finance, March 2007, pp. 70-80.
- Coauthor, "A Calculator and Excel Spreadsheet Framework for Continuous Compounding," Proceedings of the Midsouth Association of Business Disciplines, February 2004, pp. 112–115.
- "Financial Calculators and the Teaching of Business Finance," Collected Papers in the December 2003 American Academy of Accounting and Finance, pp. 475-479.
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- "Calculating the Standard Deviation for a Discrete Probability Distribution: A Note," Collected papers in the December 2002 American Academy of Accounting and Finance, pp. 540-43.
- "Sustainable Growth Modeling With A Financial Calculator," Collected papers in the December 2001 American Academy of Accounting and Finance, pp. 242-245.

“The Molodovsky Model and Market Valuation,” Collected papers in the December 2000 American Academy of Accounting and Finance, pp. 345-347.

Coauthor. “Risk Measures Presented in Investment Texts: Are Longer Horizon Investors Well Informed?,” Southwest Business Symposium Proceedings, April 15 & 16, 1999, pp. 77-88.

“Applying the Black-Scholes Model: A Pedagogical Note,” Collected papers in the December 1999 American Academy of Accounting and Finance , pp. 365-367.

Coauthor. “Social Security or Individual Investment Accounts: That is the Question,” Collected papers in the December 1997 American Academy of Accounting and Finance, pp. 33-36.

Coauthor. “Common Stock Valuation: A Pedagogical Note,” Collected papers in the December 1997 American Academy of Accounting and Finance, pp 407-410.

Coauthor. “Modified Dollar Cost Averaging and Real Wealth Accumulation,” Academy of Financial Services: Paper Abstracts, October 1997, p.37.

Coauthor. "Investing for Retirement with Modified Dollar Cost Averaging," Abstracted in the 1996 Proceedings of the Decision Sciences Institute, Volume 1, p.224.

Coauthor. "Social Security as a Personal Investment Portfolio," Abstracted in the 1996 Proceedings of the Academy of Financial Services, p. 60.

Coauthor. "Long-Term Investing with Dollar Cost Averaging: A Historical perspective," Abstracted in the 1995 Proceedings of the Academy of Financial Services, p. 9.

"A Molodovsky Fractional Period Quarterly Dividend Discount Model," Abstracted in the 1995 Proceedings of the Decision Sciences Institute, Volume 1, p. 187.

"The Three-Phase Dividend Discount Model: A Spreadsheet Solution," Midsouth Journal of Economics and Finance(Winter 1990): 337-339.

"Solving Complex Common Stock Valuation Models Without Programming," Abstracted in the Proceedings of the Decisions Sciences Institute, Volume 1 (November 1990): 519.

"An After-Tax Three-Phase Dividend Discount Model and PC Program," Abstracted in the 1988 Proceedings of the Decision Sciences Institute, Volume 2, p. 788.

"A PC Program for Common Stock Analysis," Midsouth Journal of Economics and Finance(Winter 1988): 771-778.

"Selecting Mutual Funds with a Simple Ranking Device," Abstracted in the 1989 Proceedings of the Decision sciences Institute, Volume 1, p. 326.

Coauthor, "Using an Investment Simulation Game in a Basic Investment Course: A Preliminary Evaluation," Midsouth Journal of Economics, Volume 6, Number 1, May 1982, pp. 177-181.

Coauthor. "An Analysis of the Factors that Influence the Propensity of Hired Farm Workers to Unionize," Annals of the 1977 Midsouth Academy of Economists meeting.

Other Publications and Software

"Templates for Investment Analysis," software used with Management of Investments, 3rd edition, McGraw-Hill, 1993.

“Templates for Investment Analysis,” software used with Investments: Analysis and Management, 5th edition, by Jack Clark Francis, McGraw-Hill, 1991.

“Templates for Investment Analysis,” software used with Management of Investments, 2nd edition, by Jack Clark Francis, McGraw-Hill Publishing Company, 1988.

“Basic Programs for Investment Analysis,” software used with Management of Investments, 2nd edition, by Jack Clark Francis, McGraw-Hill, 1988.

Papers Presented

Coauthor, “Some Notes on Income Inequality, Individual Freedom, and the Free-Enterprise System,” Presented at the 2015 SOBIE meeting.

Coauthors, “How Does the Minimum Wage Affect Employment,” Presented at the 2014 SOBIE meeting.

Coauthors, “Economic Policy and the Current U. S. Recovery,” Presented at the 2012 ACTEB meeting.

Coauthors, “A Note on the U.S. Unemployment Rate and Unionization,” Paper presented at the 2012 Academy of Business Research meeting in New Orleans in March.

Coauthor, “Paying For Government Expenditures,” Presented at the International Academy of Business and Public Administration in October 2011 in Memphis.

Coauthor, “Asset Allocation and 401(k) Investing,” This article was Presented at the Academy of Business Research meeting in New Orleans in March 2011.

“Business Finance and Financial Calculators,” Paper presented at the 60th annual meeting of the Arkansas College Teachers of Economics And Business, October 8, 2010.

meeting Coauthor, "Asset Allocation," Paper presented at the December 2009
of the Academy of Accounting, Finance, and Economics.

Coauthor, "On the Stability of the U.S. Economy," Paper presented at the
December 2009 meeting of the Academy of Accounting, Finance, and
Economics.

International Coauthor, "Keynes and the Keynesians: Some Historical Notes," Paper
Presented at the October 2009 meeting of the Conference of the
Academy of Business and Public Administration.

Coauthor, "401K Investing with the Three Asset Model," Paper Presented
at the May 2009 meeting of the International Conference on Learning and
Administration in Higher Education.

Coauthor, "Some Notes on the Stability of the Post WWII U.S Economy,"
Paper presented at the May 2009 meeting of the International Conference
on Learning and Administration in Higher Education.

Coauthor, "Macroeconomic Policy From The Perspective Of Two Basic
Economics Textbooks," Paper presented at the October 2008 Conference
of the International Academy of Business and Public Administration.

Coauthor, "A Note On International Diversification," Paper presented at
the MBAA meeting in Chicago, March 29, 2007.

of "Discrete Probability Analysis with the HP-17BII+ Financial Calculator,"
Paper presented at the December 2004 meeting of the American Academy
Accounting and Finance.

Coauthors, "*Privatization of Social Security: An Illustration of its
Feasibility*," Paper presented at the February 2004 meeting of the Academy
of Economics and Finance.

Coauthor, "*A Calculator and Excel Spreadsheet Framework for Continuous
Compounding*," Paper presented at the MidSouth Association of Business
Disciplines meeting in Jackson, Mississippi, February 2004.

"*Financial Calculators and the Teaching of Business Finance*," Paper
presented at the December 2003 meeting of the American Academy of

Accounting and Finance.

Coauthors, “*What Long-Term Investors Should Know About Risk*”, Paper presented at the December 2003 meeting of the American Academy of Accounting and Finance.

“*Calculating The Standard Deviation For A Discrete Probability Distribution: A Note*,” Paper presented at the December 2002 meeting of the American Academy of Accounting and Finance.

“*Sustainable Growth Modeling with a Financial Calculator*”, Paper presented at the December 2001 meeting of the American Academy of Accounting and Finance.

“*Market Valuation with an Adjusted Wells Fargo Model*,” Paper presented at The Society of Business, Industry, and Economics meeting in Natchez, Mississippi on April 19, 2001.

“*The Molodovsky Model and Market Valuation*,” Paper presented at the December 2000 meeting of the American Academy of Accounting and Finance.

“*Applying the Black-Scholes Model: A Pedagogical Note*,” Paper presented at the December 1999 meeting of the American Academy of Accounting and Finance.

Coauthor. “*Risk Measures Presented in Investment Texts: Are Longer Horizon Investors Well Informed*,” Paper presented at the 1999 Southwest Business Symposium.

“*The Dividend Discount Model and Market Valuation*,” Paper presented at the 1998 meeting of the American Academy of Accounting and Finance.

Coauthor. “*Social Security or Individual Investment Accounts: That is the Question*,” Paper presented at the December 1997 meeting of the American Academy of Accounting and Finance.

Coauthor. “*Common Stock Valuation: A Pedagogical Note*,” Paper presented at the December 1997 meeting of the American Academy of Accounting and Finance.

Coauthor. “*Modified dollar Cost Averaging and Real Wealth Accumulation*,” Paper presented at the October 1997 meeting of the Academy of Financial Services.

“Calculating the Implied Standard Deviation for Options,” Paper presented at the 1997 meeting of the Academy of Economics and Finance.

Coauthor. *“Investing for Retirement with Modified Dollar Cost Averaging,”* Paper presented at the 1996 meeting of the Decisions Sciences Institute.

Coauthor. *“Social Security as a Personal Investment Portfolio,”* Paper presented at the 1996 meeting of the Academy of Financial Services.

“Discrete Probability Analysis with a Financial Calculator,” Midsouth Academy of Economics and Finance, Atlanta, Georgia, February 2, 1996.

Coauthor. *“Are Investment Textbooks Misleading Individual Long Term Investors,”* Southwest Finance Association, San Antonio, Texas, March 7, 1996.

Coauthor. *“Long-Term Investing with Dollar Cost Averaging: A Historical Perspective,”* Paper presented at the 1995 meeting of the Academy of Financial Services.

“A Molodovsky Fractional Period Quarterly Dividend Discount Model,” Paper presented at the 1995 meeting of the Decision Sciences Institute.

“Solving Complex Common Stock Valuation Models Without Programming,” Paper presented at the 1990 meeting of the Decision Sciences Institute.

“The Present Value of a Growing Annuity: A Geometric Mean Approach,” Paper presented at the 1990 meeting of the Midsouth Academy of Economics and Finance.

“Selecting Mutual Funds with a Simple Ranking Device,” Paper presented at the 1989 meeting of the Decisions Sciences Institute.

“The Three-Phase Dividend Discount Model: A Spreadsheet Solution,” Paper presented at the 1989 meeting of the Midsouth Academy of Economics and Finance.

“An After-Tax Three-Phase Dividend Discount Model and PC Program,” Paper presented at the 1988 meeting of the Decision Sciences Institute.

“A Heuristic Scale for Ranking Tax-Deferred Annuities: Comment,” Paper presented at the 1988 meeting of the Midwest Finance Association.

“Portfolio Management with a Hand-held Calculator: Some Additional Application,” Paper presented at the 1988 meeting of the Midsouth Academy of Economics and Finance.

“A Three-Phase Quarterly Dividend Discount Model and PC Program,” A paper presented at the 1987 meeting of the Midwest Finance Association.

“A PC Program for Common Stock Valuation,” Paper presented at the 1987 meeting of the Midsouth Academy of Economics and Finance.

“The Characteristics That Lead To Successful Performance in An Introductory Financial Management Course: Comment,” Paper presented at the 1987 Midsouth Academy of Economic and Finance meeting.

“Analysis of Selected Factors as Predictors of Success in the Business Finance Course: Comment,” Discussant paper presented at the 1987 Midsouth Academy of Economics and Finance meeting.

“A Three-Phase Finite Horizon Stock Valuation Model,” This paper was presented at the 1986 Midsouth Academy of Economics and Finance meeting in Memphis.

“Bank Structure and Agriculture: An Analysis of Changing Conditions in Arkansas: Comment,” Discussant paper presented at the 1986 Midsouth Academy of Economics and Finance in Memphis.

“Valuation of Primary Issue Convertible Bonds: Comments,” Discussant paper presented at the 1985 Financial Management Association meeting in Denver, Colorado on October 10, 1985.

“Programming the Wells Fargo Model,” A paper presented at the Midwest Finance Association meeting in Cincinnati, Ohio, March 28-30, 1985.

“Using Microcomputers to Invest,” Presentation to the Memphis Society of Financial Analysts on December 12, 1984.

“Budgeting Policies and Firm Size: Is There a Relationship?: Comment,” Discussant paper presented at the 1984 Midsouth Academy of Economics meeting.

“The NPV of Multi-period Investment Projects and the Zero Coupon Bond Yield: Comment.” Discussant paper presented at the 1984 Midwest Finance Association meeting.

“A Pedagogical Note on the Use of a Financial Calculator in the Basic

Corporation Finance Course,” Paper presented at the 1983 Midsouth Academy of Economists meeting.

Coauthor. “*Using an Investment Simulation Game in a Basic Investment Course: A Preliminary Evaluation,*” Paper presented at the 1982 Midsouth Academy of Economists meeting.

“*Making Financial Decisions in Competitive Securities Markets.*” Special Lecture given at the University Center, Southeast Missouri State University, in April 1980.

“*Sex Discrimination Among Part-Timers at Two-Year Institutions of Higher Education: Comment.*” Discussant paper presented at the 1980 Midsouth Academy of Economists meeting.

Coauthor. “*An Analysis of the Factors that Influence the Propensity of Hired Farm Workers to Unionize.*” Paper presented at the 1977 Midsouth Academy of Economists meeting.

**Professional
Activities:**

Recipient in the Summer of 1971 of a National Science Foundation grant to attend a Summer Institute for Economics Teachers at the University of South Carolina.

John F. English Teamsters Union Award, 1972. A \$5,000 grant awarded for the purpose of doing a doctoral dissertation in the area of labor economics.

Participated in a finance program at the London Graduate School of Business on December 9-14, 1979. The title of the program was *Modern Developments in Finance*, and it was especially designed for Management Teachers in Finance.

Was an expert witness in a Missouri usury law case in February 1981.

Was selected to attend a seminar in banking for college teachers at the Prochnow Graduate School of Banking at the University of Wisconsin in August 1981.

I chaired the Finance Education session at the 1984 Midsouth Academy of Economists meeting.

I attended on November 28-30, 1984, in Chicago, Illinois, a

seminar entitled, Using Microcomputers to Invest. It was sponsored by the Financial Analysts Federation. My trip was funded by the Memphis Society of Financial Analysts.

I reviewed *INVESTMENTS* by Robert Kolb in 1985 for Scott, Foresman, and Company.

I reviewed (1985) a proposed new finance text, *THE COOKY FACTORY* (A Financial simulation game), for Irwin Publishing Company.

During June-July 1985, was a consultant to a Jonesboro construction firm. Developed pro forma Financial statements and did a Financial evaluation for a proposed \$6M+ apartment complex.

In August 1986, I reviewed the second edition of *PRINCIPLES OF FINANCIAL MANAGEMENT* by Kolb and DeMong for Business Publications.

Chaired the Finance Education and Personal Finance sessions at the 1987 Midsouth Academy Economics and Finance meeting.

Reviewed *INVESTMENTS: ANALYSIS AND MANAGEMENT*, 4th ed., by Jack Clark Francis in January 1987.

Reviewed *INVESTMENT ANALYSIS AND PORTFOLIO MANAGEMENT*, 2nd ed., by Frank K. Reilly in May 1987 for Dryden Press.

Co-ordinator for the Financial Institutions and Markets sections of the meeting of the Midsouth Academy of Economics and Finance for the years 1988-1996.

Refereed a paper for the *JOURNAL OF FINANCIAL EDUCATION* in December 1987 and August 1988.

Chaired the Financial Markets session at the 1988 Midsouth Academy of Economics and Finance meeting.

Expert witness in an Arkansas life insurance case in May 1988.

Refereed a paper for the *FINANCIAL ANALYSTS JOURNAL* in February 1989.

Refereed a paper for the *REVIEW OF BUSINESS* in April 1989.

Refereed a paper for the *JOURNAL OF ECONOMICS AND FINANCE* in July 1989.

Gave a special presentation in January 1990 entitled “*Investing in the 90's*” at an investment symposium conducted by Shearson, Lehman, and Hutton.

In April 1990, refereed three research papers by the University of Tennessee--Martin faculty members and recommended the best paper for a research award at UT—Martin’s College of Business.

Refereed a paper for *DECISION SCIENCES* in July 1989 and for August 1990.

Refereed a paper for the *JOURNAL OF GLOBAL BUSINESS* in September 1990.

Refereed a paper for the *REVIEW OF BUSINESS* in July 1990.

Reviewed 12 chapter in the 3rd edition of *MANAGEMENT OF INVESTMENTS* by Jack C. Francis for McGraw-Hill Book Company in November 1990.

Member of the Editorial Review Board for the *REVIEW OF BUSINESS*, 1989-1991.

Reviewed the 2nd edition of *CORPORATE FINANCE* by Ross, Westerfield, and Jefferies for Irwin Publishing Company in 1989.

Reviewed the 5th edition of *FOUNDATIONS OF FINANCIAL MANAGEMENT* by Block and Hirt for Irwin Publishing Company in August 1989.

Refereed a paper for *THE FINANCIAL REVIEW* in January 1990.

In 1991, elected State Representative for Arkansas by the Midsouth Academy of Economics and Finance.

Refereed a paper in August 1991 for the *REVIEW OF BUSINESS*.

Discussant at the 1994 Financial Management Association meeting.
Refereed a paper for *FINANCIAL PRACTICE AND EDUCATION* in 1994.

Discussant at the 1995, 1996, 1997 Midsouth Academy of Economics and Finance meeting.

Reviewed an *INVESTMENTS* text book for Irwin Publishing Company in 1996.

January 1997-Spent two hours doing some consulting for an individual's pension fund.

June-August 1997-spent about 100 hours as a Financial consultant to a law firm. I gave a deposition, prepared reports and testified at a trial.

Reviewed in an article for **Financial Management** during December 1997.

November 97-Did a comparative review of two basic business finance textbooks (Brigham versus Ross, Westerfield, and Jordan) for McGraw Hill/Irwin.

November 97-Reviewed a finance text by Bodie and Merton for Prentice-Hall.

August-September 1997-Reviewed several chapters of a new investments text for Prentice-Hall.

April 98-Reviewed the 8th edition of **Managerial Finance** by Gitman for Addison Wesley Publishing Company.

March 98-Reviewed a new finance text for Addison Wesley Publishing Company.

Area Coordinator-Financial Markets and Institutions-for the 1998 Academy of Economics and Finance meeting.

March 1999-Reviewed Levy's **Essentials of Investments** text for South-Western College Publishing.

October 2000-Reviewed 10 investments cases for Dryden Press.

January 2001-Reviewed a paper for **Southwestern Economic Review**.

March 2001-Reviewed an investment text proposal for Southwestern Publishing Company.

Reviewed two Investments texts for Thompson Publishing in 2002

Reviewed Brigham's **Financial Management: Theory and Practice**, 10th

edition, for Thompson Publishing in 2003

Reviewed **Fundamentals of Corporate Finance** by Brealey, Myers, and Marcus for McGraw-Hill Publishing in 2003

Reviewed two papers for the **Journal of Accounting and Finance Research** in 2003

Session Discussant at the 2008 Conference of the International Academy of Business and Public Administration Disciplines.

Session Discussant at the 2009 Conference of the International Academy of Business and Public Administration.

Service:

**Arkansas
State
University**

**1996-
2013**

- 1 Departmental Finance Curriculum Committee
- 2 Departmental PRT Committee, Chair, 1997-1998
- 3 College PRT Committee
- 4 College Computer Needs and Use Committee
- 5 College Faculty Development Committee
- 6 Departmental Finance Search Committee, Chair, 1996-1997
- 7 College Graduate Curriculum Committee